



Charles D. Baker, Governor
Karyn E. Polito, Lieutenant Governor
Stephanie Pollack, MassDOT Secretary & CEO



MINUTES

Meeting of the MassDOT Board of Directors and Joint Meeting of the MassDOT Board of Directors and the Fiscal and Management Control Board

December 17, 2018

At the call of Chair Stephanie Pollack, a meeting of the MassDOT Board of Directors (Board) was called to order at 1:15 p.m. at the State Transportation Building, Transportation Board Room, 10 Park Plaza, Boston, Massachusetts joining the Fiscal and Management Control Board meeting for Joint Board presentations.

Those present were Chair Stephanie Pollack, Directors Betsy Taylor Robert Moylan, Tim King, Joseph Sullivan, Dean Mazzarella and Kathleen Murtagh, being a quorum of the Board of Directors of the Massachusetts Department of Transportation (Board).

Also present were Highway Administrator Jonathan Gulliver, Fiscal and Management Control Board (FMCB) Chair Joe Aiello, Director Brian Lang, General Manager Jeff Gonneville, Owen Kane, Marie Breen, Nathan Peyton, Scott Hamwey, Rachel Bain and David Mohler.

Chair Pollack recognized Kathy Murtagh, an engineer from the MWRA and the newest MassDOT Board member who was replacing Ruth Bonsignore.

Secretary Pollack called upon Chair Aiello to present Agenda 8, the report from the Fiscal and Management Control Board. Chair Aiello provided the Board with topics discussed at the last three meetings of the FMCB including updates on early morning bus service; the Better Bus Project; the new mobility marketplace strategy, the recent agreement with BCIL; and the Type 9 Green Line Cars. He noted the FMCB also had discussions on the future commuter rail contract; ridership; the strategic plan and governance of the FMCB.

Chair Pollack skipped to Agenda Item 10, an update on Tracker and asked Rachel Bain, Assistant Secretary for Performance Management and Innovation to begin the presentation. Ms. Bain said Tracker was MassDOT's report card to its stakeholders, including state and local elected officials, DOT administrators, and all who use and rely on its network. She noted it was a review of MassDOT's progress, designed to track and clarify where it was succeeding in meeting its goals and where it was falling short. She discussed the performance goals and announced that Tracker was transitioning to an online platform that would be more detailed, accessible and an improved interactive reporting experience. Ms. Bain said the online Tracker was launched that morning and she presented an animation of how it would work, as set forth in the attached document labeled, "Tracker FY18, Office of Performance Management & Innovation, December 17, 2018." Discussion ensued.

Chair Pollack next asked Steve Kadish, Chair of the Governor's Transportation Commission to present Agenda Item 9, a discussion of the Transportation Commission Report. Mr. Kadish updated the Board on the two-part report released on December 14, 2018 on transportation needs and challenges facing the Commonwealth between 2020 and 2040. Mr. Kadish noted the report considered complex factors affecting the future of transportation such as increasing electrification of the Commonwealth's transportation system, preparing transportation infrastructure for climate change and the intersection of land use, housing and transportation.

Mr. Kadish said Volume 1 lays out key mobility challenges facing the Commonwealth and made 18 recommendations, grouped into five thematic categories, for how to best prepare the transportation network for 2040. Volume II of the report represented 10 months of research, learning and input from academic, industry and advocacy sources, as set forth in the attached document labeled, "Choices for Stewardship: Recommendations to Meet the Transportation Future, Commission on the Future of Transportation in the Commonwealth, December 2018." Discussion ensued, particularly on the 18 recommendations and how best to utilize this document going forward.

The last of the joint agenda items, Agenda Item 11 was an update on Rail Vision. Scott Hamwey, MassDOT's Manager of Long Range Planning said the purpose of this meeting was to present the initial six systemwide alternatives

presented to the Advisory Committee on December 13, 2018. Mr. Hamwey noted that feedback received at the Joint Meeting today would be incorporated into a revised set of alternatives that would be presented to the FMCB for approval in January 2019, as set forth in the attached document labeled, "Rail Vision, MassDOT/FMCB Joint Board Meeting, December 17, 2018." Secretary Pollack contributed to the presentation, and discussion ensued.

Chair Pollack announced that the FMCB had adjourned at 1:32 p.m. due to a lack of quorum, and she opened the public comment session of the MassDOT only portion of the meeting.

The first speaker was Beatrice Bell who commented on electrified buses.

The last speaker was Marilyn MacNab who asked the Board to form an age-friendly commission at MassDOT.

Next was the approval of the minutes from the November 19, 2018 meeting.

On motion duly made and seconded, it was:

VOTED: to approve the minutes of the November 19, 2018 meeting.

Chair Pollack presented Agenda Item 13, the Secretary's report. She noted the Western Mass. Freight Line received \$10.8 million in federal funding

for upgrades; updated the Board on the status of the RMV; the North Washington Street Bridge Replacement Project and the Community Transit Grant Awards. The Chair noted the Mass. Bicycle and Pedestrian Advisory Board held their first meeting on December 13, 2018 and the release of the final report on the I-90 Viaduct was issued on November 30, 2018.

Secretary Pollack concluded her report with an update on the Human Resources' Talent Acquisition Network and the conversion of student interns to full time employees, as set forth in the attached document labeled, "Secretary Stephanie Pollack Report to the Board, December 17, 2018."

Next, Chair Pollack called upon Jonathan Gulliver, Highway Administrator to present Agenda Item 14, the report of the Highway Administrator. Mr. Gulliver discussed the Storrow Drive Restriping Pilot implemented on November 29, 2018; updated the Board on the State Highway Safety Plan that would set a long-range goal of zero deaths on the roadways; and a recap of holiday travel. Mr. Gulliver concluded his remarks with appreciation to Sam Salfity who was retiring from the Highway Division after 32 years of service.

Chair Pollack noted for the record that the reports from the Aeronautics Administrator, Rail and Transit Administrator and Registrar of Motor Vehicles were written submittals and included in the Board Book.

Secretary Pollack continued with Agenda Item 18, an update on the Cape Cod Canal Bridges. Chair Pollack discussed the history of the bridges, noting the Bourne Bridge and Sagamore Bridge were both owned, maintained and operated by the US Army Corps of Engineers (USACE), built between 1933 and 1935.

The Chair asked Highway Administrator Gulliver to continue with the presentation. Mr. Gulliver discussed the partnership MassDOT had with the USACE, noting the Memorandum of Understanding was an agreement to share information and streamline the process between the agencies. The Administrator discussed the current condition of the bridges and stated a major rehabilitation project would be needed by 2025.

Rather than wait until 2025, Secretary Pollack said she would like to accelerate the replacement of the bridges sooner and discussed the possible options. Director Moylan noted this study was presented at the Capital Programs Committee meeting earlier that day and he reiterated that he would like to see regular updates to the Board on the coordinated plans to reconstruct the bridges.

Mr. Gulliver asked David Mohler, Executive Director of Transportation Planning to discuss the study purpose and framework. Mr. Mohler said the goal was to improve transportation mobility and accessibility in the Cape Cod Canal Area, and to provide reliable year-round connectivity over the canal and between

the Sagamore and Bourne Bridges. Mr. Mohler noted the study would be complete in early 2019 and the new bridges were to be built adjacent to the existing bridges, as set forth in the attached document labeled, "Cape Cod Canal Bridges Update, December, 2018." Discussion ensued, and Mr. Mohler said he would present the draft study recommendations to the Board in early 2019.

Chair Pollack noted that Agenda Item 19, the Q1 Budget Update and Agenda Item 20, the MassDOT HR update were written submittals and included in the Board Book.

On motion duly made and seconded, it was:

VOTED: to adjourn the MassDOT meeting at 3:30 p.m.

Documents relied upon for this meeting:

- Tracker FY18, Office of Performance Management & Innovation, December 17, 2018
- Choices for Stewardship: Recommendations to Meet the Transportation Future, Commission on the Future of Transportation in the Commonwealth, December 2018
- Rail Vision, MassDOT/FMCB Joint Board Meeting, December 17, 2018
- Minutes of the November 19, 2018 meeting
- Secretary Stephanie Pollack Report to the Board, December 17, 2018
- Reports from the Aeronautics Administrator, Rail and Transit Administrator and Registrar of Motor Vehicles
- Cape Cod Canal Bridges Update, December, 2018
- FY19 Budget (4 Month) Update
- Human Resources Update